# Field Exchange

Emergency Nutrition Networ

**Programming** experiences and learning from the nutrition response to the Syrian crisis

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## Editorial

pproximately two year after the outbreak of civil war in Syria in April 2011, the ENN decided to compile a special issue of Field Exchange on the humanitarian response to the crisis that unfolded. This decision was based on the fact that there was (and remain) a number of unique features of this ongoing regional emergency and it presented an important opportunity to capture programming experiences and learning. In particular, the massive and unprecedented scale of need amongst those displaced in Syria (there are now over 9 million displaced Syrians and it is the biggest refugee crisis faced by UNHCR in its 64 year history) combined with the generosity of host governments and the donor community (including many non-traditional donors) in meeting needs; the programming challenges of remote management in conflict affected Syria and of serving the needs of non-camp populations in refugee hosting countries (the vast majority of refugees are not in camps); the substantial impact of the refugee population on host populations, and the unprecedented scale of cash and voucher programmes being employed in the region. At the outset of compiling this special issue, it was not clear to the ENN what, if any, nutritional challenges were being faced. This only began to emerge as we engaged with key actors and undertook a number of country visits. The ENN views article that accompanies this editorial is an attempt to set out the nutrition challenges of this crisis and emerging issues as we see them.

The ENN began the process of compiling this special issue a year ago, conducting over 100 telephone interviews (at headquarters, regional and country level) with agencies working in the region (UN, INGOs, NGOs, donors and research groups) in order to obtain agency briefings, hear programming experiences and scope out potential areas of interest for field articles. At the outset, in September 2013, ENN met with staff in UNHCR, IFRC, ICRC and OCHA in Geneva who provided overviews of their respective agency responses in the region and helped identify key issues to highlight in the edition. Three ENN Technical Directors then visited the region in March/April 2014 to meet with 45 country offices in Jordan, Lebanon and southern Turkey, interviewing more than 60 staff involved in the response. Efforts to conduct a short trip to Damascus proved unsuccessful given the security situation. Field visits, facilitated by WFP, Save the Children Jordan, IOCC and UNHCR, were conducted to see programmes first hand. On return to the UK, the ENN team continued to work closely with authors to develop and finalise articles and met again with Geneva based agencies in July 2014, to share the essence of our observations now reflected in the ENN views piece (see page 2).

It is important to note that we reflect the experiences of the 'traditional' humanitarian com-

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munity; it proved too challenging (this time) to capture experiences from the immense non-traditional¹ humanitarian community that has responded to this crisis, including several important non-traditional donors and a large number of faith-based organisations. Many of these organisations/institutions have not been part of the formal coordination structures established as a response to this emergency and this is one of the reasons why we found it difficult to engage with and capture the programming experiences of these entities. By all accounts, the humanitarian response of the Syrian community – at home and abroad – has been huge,

The outcome of these efforts is in effect a triple edition of Field Exchange comprising 35 field articles (plus four postscripts), nine views pieces, one research article, one evaluation, one news piece and three agency profiles. The unprecedented number of articles generated has meant that for practical and cost purposes, we have produced it in two forms: a full online edition and a smaller print edition that features a selection of programme-oriented articles informed by considerations of geographic spread, range of sectors and 'richness' of learning. The online edition will feature on the UNHCR Syria response interagency information sharing portal, the 'go to' online destination for programmers in the region<sup>2</sup>.

A number of field articles have fallen by the wayside, largely as agencies came to view the material as 'too sensitive' for publication. Although disappointing, some of the authors have stated that the process of writing the article was useful for internal lesson learning even though the material cannot be disseminated more widely. There is also material in this special issue that has been written anonymously to protect the interest of agencies, as well as articles where the authors have purposively omitted or steered clear of information which could jeopardising future programming.

The fifty-four articles in this special issue provide a truly unique overview of programming experiences in the region, as well as insights into the institutional architecture and challenges involved in supporting programming. The field articles cover a wide range of programming experiences in Syria, Jordan, Lebanon, southern Turkey (both cross-border into Syria and refugee programming within Turkey) and Iraq. A number of articles describe programmes for scaling up the treatment of acute malnutrition and support for infant and young child feeding (IYCF) in Jordan and Lebanon. There are several articles on the food voucher programmes implemented by WFP in the region. Cash has largely replaced general food distributions in the regional response apart from in Syria itself. Cash has also been used to support access to other critical needs, such as health care, shelter and livelihoods, with these 'nutrition-sensitive' programmes imple-



mented by a variety of UN and INGOs. We have also broadened our horizons to feature articles from agencies specialising in water, sanitation and hygiene (WASH), shelter, and gender based violence related programming that touch on nutrition. Two articles were 'commissioned' by the ENN - one explores the legal basis for military involvement on humanitarian grounds in Syria, a pro bono piece of work by an international barrister, Natasha Harrington, enabled by A4ID3. The second article is an anthropological review of the nutrition-related social aspects of the refugee experience in Jordan, which involved a month of field work by two anthropologists and an ENN volunteer. There are also a number of cross-cutting features in articles, such as coordination mechanisms, information management and challenges of remote programme management in Syria. What all these articles have in common is that they provide a rich font for learning. The accompanying ENN views piece attempts to synthesise key themes emerging and lessons learned with respect to nutrition programming and response.

Throughout this process, we have been genuinely struck by the incredible engagement of humanitarian staff with us to candidly share and write their stories, typically in 'out of office' time in evenings, weekends and whilst on leave. The authors remained eminently patient with our nagging for final drafts. All the agencies were incredibly supportive of our country visits. We extend a huge thanks to all.

We hope you find this special publication of Field Exchange to be useful for your work and an enjoyable read. We welcome feedback including letters to the editors (contacts below).

Jeremy Shoham & Marie McGrath (Field Exchange Editors) and Carmel Dolan (Guest Editor)

<sup>&</sup>lt;sup>1</sup> For want of a better term, non-traditional humanitarian actors are those operating outside the 'traditional' UN agencies and NGOs effort and includes Arab donors, local NGOs, Syrian diaspora

<sup>&</sup>lt;sup>2</sup> http://data.unhcr.org/syrianrefugees/regional.php

<sup>3</sup> http://a4id.org/

# ENN's perspective on the nutrition response in the Syria crisis

By Carmel Dolan, Marie McGrath and Jeremy Shoham

Unless otherwise stated, referenced articles feature in Field Exchange 48.

hile the ENN's role is first and foremost to capture programming experiences and lesson learning (and we hope we have done this successfully), it is perhaps inevitable that the ENN team would make observations and therefore formulate views about the response from a nutrition perspective. Given the sheer amount of content generated across a breadth of programming and contexts, our observations go beyond a typical editorial and we have taken the liberty to write this views piece. In it we share our perspective on what we have observed regarding programming experiences and the related institutional architecture and challenges involved in coordinating the response.

It is hoped that our reflections will contribute to collective learning and may help inform the ongoing response in Syria, as well as future programming in similar contexts. However, it should be stressed that this is not an evaluation or review by the ENN. Rather, this views piece is a convergence of perspectives amongst the ENN team who visited the region as we reflected on what we were hearing and reading, and as themes and patterns began to emerge. In order to bring coherence to our views, a guiding question we have posed has been 'how effective has the humanitarian sector been in addressing the nutrition needs of those affected by the Syria crisis?' We have largely considered this on a technical and programmatic level although perhaps inevitably issues that have underpinned and shaped the response, e.g. analytical capacity, leadership and coordination, have emerged as critical factors for consideration.

#### **Overview**

The Syria crisis has resulted in an unprecedented number of refugees and displaced people in need of food, health, shelter, protection and other basic services. The refugee hosting Governments of Jordan, Lebanon, Turkey, Egypt and Iraq¹ with the support of the traditional and non-traditional² humanitarian community, have been meeting these needs with an enormously impressive programme of support. At the time of writing (September 2014), these host Governments continue to support 3,030,653 million Syrian 'people of concern' (2,998, 118 registered refugees) at an estimated annual cost to these governments of over \$3.7 billion³. In

Lebanon and Jordan, the government policy is to facilitate integration of the Syrian refugee population into the host population or into informal tented settlements (ITS). In Turkey, the government's policy has seen 220,240 Syrians hosted in 17 camps, and 623, 385 Syrians settled amongst the host community4. Within Syria, the humanitarian community is responding to the needs of the internally displaced either from the capital Damascus or through cross border operations implemented largely from southern Turkey and Jordan. The combination of displaced and refugee populations makes the Syria situation the largest crisis of its kind in living memory and the largest refugee crisis in UNHCR's 64 year history. Another feature of the crisis has been the transition from early blanket food aid distributions to a highly targeted, organised and unprecedented humanitarian cash and voucher programme, meeting food, health, shelter, livelihoods and non-food needs.

To date, the overall refugee response seems to have successfully averted a nutritional crisis in spite of the unprecedented scale of this emergency and the challenging context, including the dispersed nature of the population and difficulty of providing services to large non-camp as well as camp dwelling populations. Prevalence of acute malnutrition is low in Jordan and Lebanon and as implied by the lack of nutrition survey data from Turkey, is not considered an issue amongst the refugees hosted there. Due to access constraints, up to date, representative nutrition data from within Syria are not available and therefore, the picture in Syria is less clear. However, following a number of pilots, great efforts are underway to establish credible nutrition surveillance systems in key conflict affected governorates<sup>5</sup>. It is hoped that this initiative will rapidly fill the nutrition data gap in.

## The nutrition sector's response: treatment of acute malnutrition and infant and young child feeding (IYCF)

The profile of collated nutrition articles in this edition of Field Exchange demonstrates that the nutrition sector identified and focused on two main programming areas: establishing capacity for the treatment of acute malnutrition in children (particularly in Lebanon and Jordan) and support for IYCF, in particular, breastfeeding support. Whilst nutrition activities in Syria also have heavy emphasis on acute malnutrition treatment and breastfeeding support, there is "equal importance" given to preventive measures in evolving programming, such as micronutrient supplementation<sup>6</sup>.

#### Treatment of the acute malnutrition

Pre crisis, the nutrition situation is Syria was defined as 'poor' with global acute malnutrition (GAM) prevalence reported at 9.3%, stunting at 23%7 and under-fives anaemia at 29.2%8. In late 2012, an initial nutrition survey of Syrian refugees in Lebanon and Jordan indicated a low prevalence of GAM: (4.4% in Lebanon; Jordan, 5.1% in the non-camp population and 5.8% in Zaatari camp). The continued influx of refugees, poor living conditions in the ITSs in Lebanon, low breastfeeding rates and the widespread use of infant formula in the host and refugee populations, combined with anecdotal reports of acute malnourished children, led to increasing concerns amongst the nutrition community about threats to nutritional status9. Furthermore, whilst the recorded prevalence were 'acceptable' in global terms, to national representatives, any cases of acute malnutrition were unacceptable in this context<sup>10</sup>. These factors prompted the decision by UNICEF and a number of nongovernmental organisations (NGOs) to scale

- We focus on Lebanon, Jordan and Turkey given this is where we have documented experiences in this edition. We recognise that Iraq and Egypt have also hosted significant numbers of refugees.
- For want of a better term, non-traditional humanitarian actors are those operating outside the 'traditional' UN agencies and NGOs effort and includes Arab donors, local NGOs, Syrian diaspora and businesses.
- 3 2014 funding appeal. Currently 44% funded (correct as of 18th September 2014). Accessed at http://data.unhcr.org/syrianrefugees/regional.php#
- file:///C:/Users/Marie/Downloads/TurkeySyriaSitrep 12.09.2014.pdf
- Hala Khudari, Mahmoud Bozo and Elizabeth Hoff. WHO response to malnutrition in Syria: a focus on surveillance, case detection and clinical management.
- <sup>6</sup> Hala Khudari, Mahmoud Bozo and Elizabeth Hoff . WHO response to malnutrition in Syria: a focus on surveillance, case detection and clinical management.
- Syria Family Health Survey (SFHS), 2009
- 8 Ministry of Health, Nutrition surveillance system report, Syria, 2011
- 9 Najwa Rizkallah. UNICEF experiences of the nutrition response in Lebanon.
- ENN interviews in Jordan and Lebanon.



up treatment programmes in Lebanon (such as described by International Orthodox Christian Charities (IOCC)<sup>11</sup> and Relief International<sup>12</sup>) and in Jordan (such as implemented by Medair<sup>13</sup>, Jordan Health Aid Society (JHAS)<sup>14</sup> and Save the Children Jordan<sup>15</sup>). As neither country had prior experience of implementing treatment programmes, considerable investment was made in building national capacity<sup>16</sup> and in training initiatives<sup>17</sup>. These experiences are featured in a number of interesting articles, many that worked to integrate scute malnutrition treatment in the healthcare systems in Jordan and Lebanon. A similar scale up has not been seen in the Turkey Government led response.

A subsequent cross-sectional cluster survey in Lebanon in 2014 appeared initially to confirm the fears of an impending nutrition crisis, with the prevalence of GAM increasing from 4.4% to 5.9% in Lebanon and to just under 9% in the Bekka Valley where a substantial proportion of refugees resided However, the anticipated case load from this prevalence estimate was not being seen in screening activities in Lebanon or Jordan<sup>18</sup> or found in other assessments<sup>19</sup>. Furthermore, the few cases that were detected often had preexisting co-morbidities20. Increasing uncertainty about the reliability of the Lebanon survey data, led to UNICEF requesting CDC21 to carry out a re-analysis of the data in 2013. This revealed that there had been some data manipulation regarding height measures<sup>22</sup> and resulted in a readjustment of GAM prevalence to just 2.2% (0.4% SAM). Doubts have also been cast about

the validity of the earlier Lebanon 2012 survey and Jordan 2012 nutrition survey<sup>23</sup>, fuelled by the recent UNHCR survey in Jordan in 2014, which suggested a dramatic fall in GAM to 1.2% amongst non-camp and 0.8% in camp refugees<sup>24</sup>.

It is certainly good news that the prevalence of acute malnutrition is so low in this population. However, the issues around the integrity of nutrition data raise the real prospect that the drive to scale up treatment of acute malnutrition was unnecessary in both Jordan and Lebanon or at the very least, that limited resources might have been used to better effect elsewhere. It is difficult to put a figure on the level of resources devoted to scaling up treatment programmes but these are likely to have been considerable. For example, in Lebanon, 30 primary health care (PHC) centres had been 'activated' to treat acute malnutrition25, whilst further capacity is provided through mobile clinics26 and extensive community screening looking for cases. Furthermore, the importation of therapeutic feeding products has undoubtedly been costly in both Lebanon and Jordan<sup>27</sup>. It is interesting to note that whilst attention to GAM rates has defined a significant proportion of the Lebanon and Jordan nutrition response, this has not been the case in southern Turkey. We could find no reference to GAM in the refugee camps in Turkey, possibly because the Turkish Government and Turkish Red Cross (TRC) drives the shape and content of the response and the role of United Nation (UN) agencies and international NGOs is less influential.

In other aspects of the response (notably within Syria) there has been a lack of representative nutrition data to inform programming<sup>28</sup>. Small-scale assessments, in Idleb, Ar ragga and Aleppo governorates in Northern Syria, described in an article by World Vision International<sup>29</sup>, found low levels of GAM (MAM < 2.6% and SAM <0.5%). Similarly, nutrition screening (mid upper arm circumference (MUAC) during a measles vaccination campaign) by MSF in Tal-Abyad District of Al-Raqqah governorate found a prevalence of 0.6% GAM<sup>30</sup>. However Médecins sans Frontières (MSF) supported clinics were identifying a higher caseload than prevalence figures indicated, leading to the decision to provide treatment for acute malnutrition treatment. Of those subsequently admitted 45% (119 cases) were infants under 6 months - an age group traditionally excluded from surveys and nutritional surveillance. Surveys have not been conducted in the hardest to access locations so a more serious situation may exist in the besieged locations. However, WHO have been strengthening nutrition surveillance through health centres in Syria in a number of conflict-affected governorates since April 2014 so that nutrition data should become increasingly available in the coming months<sup>31</sup>.

#### Infant and Young Child Feeding (IYCF)

The second main focus of the nutrition response has been on IYCF. Whilst breastfeeding is culturally accepted and commonly practised amongst Syrians (most mothers initiate breastfeeding)<sup>32</sup>, exclusive breastfeeding rates are low, and breastfeeding falls off considerably by 1 and 2 years of age<sup>33</sup>. Infant formula use is a recent and increasing form of infant feeding that is culturally accepted<sup>34</sup>. This context indicates a need for both breastfeeding and artificial feeding support, and flags the need for particular attention to complementary feeding given the low continued breastfeeding rates. Our compilation of experiences suggests the nutrition sector has largely fallen short of meeting the wider IYCF needs of infants and children.

Our collation of articles reflects that the programming emphasis has been particularly on breastfeeding support in a bid to protect and ideally increase breastfeeding rates. This has

- Linda Shaker Berbari, Dima Ousta and Farah Asfahani. Institutionalising acute malnutrition treatment in Lebanon.
- <sup>12</sup> Jamila Karimova and Jo Hammoud. *Relief International nutrition and health programme in Lebanon*
- Gabriele Fänder and Megan Frega . Responding to nutrition gaps in Jordan in the Syrian Refugee Crisis: Infant and Young Child Feeding education and malnutrition treatment.
- 14 Ruba Ahmad Abu-Taleb. Experiences of emergency nutrition programming in Jordan
- 15 Sura Alsamman. Managing infant and young child feeding in refugee camps in Jordan
- <sup>16</sup> James Kingori. UNICEF experiences on nutrition in the Syria response; Najwa Rizkallah. UNICEF experiences of the nutrition response in Lebanon; Ruba Ahmad Abu-Taleb. Experiences of emergency nutrition programming in Jordan; Linda Shaker Berbari, Dima Ousta and Farah Asfahani. Institutionalising acute malnutrition treatment in Lebanon.
- James Kingori. UNICEF experiences on nutrition in the Syria response; Hala Ghattas Linda Shaker Berbari & Omar Obeid. The impact of the NiE regional training initiative: the Lebanon experience 2010-2014; Caroline Abla. Experiences on Nutrition in Emergencies Training for Syrian refugees response in Jordan.
- Henry Sebuliba and Farah El-Zubi. Meeting Syrian refugee

- children and women nutritional needs in Jordan; Gabriele Fänder and Megan Frega. Responding to nutrition gaps in Jordan in the Syrian Refugee Crisis: Infant and Young Child Feeding education and malnutrition treatment.
- WFP VASyR assessment in 2013 MUAC based assessment found a prevalence of 1% MAM and 0.4% SAM. Susana Moreno Romero. WFP experiences of vulnerability assessment of Syrian refugees in Lebanon.
- Foot Linda Shaker Berbari, Dima Ousta and Farah Asfahani. Institutionalising acute malnutrition treatment in Lebanon; Najwa Rizkallah. UNICEF experiences of the nutrition response in Lebanon.
- $^{\rm 21}$   $\,$  Centres for Disease Control and Prevention
- Najwa Rizkallah. UNICEF experiences of the nutrition response in Lebanon; personal communication.
- Personal communication. It is not possible to confirm these suspicions, as was possible with the Lebanon 2013 data.
- Bilukha O et al (2014). Nutritional Status of Women and Child Refugees from Syria – Jordan, April-May 2014. MMWR/July 25, 2014/Vol. 63/No. 29
- Linda Shaker Berbari, Dima Ousta and Farah Asfahani.
   Institutionalising acute malnutrition treatment in Lebanon.
   Jamila Karimova and Jo Hammoud. Relief International
- nutrition and health programme in Lebanon.

- 27 Sura Alsamman. Managing infant and young child feeding in refugee camps in Jordan.
- Hala Khudari, Mahmoud Bozo and Elizabeth Hoff. WHO response to malnutrition in Syria: a focus on surveillance, case detection and clinical management.
- <sup>29</sup> Emma Littledike and Claire Beck. Experiences and challenges of programming in Northern Syria.
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- 33 Susana Moreno Romero. WFP experiences of vulnerability assessment of Syrian refugees in Lebanon.
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yielded some strong and necessary breastfeeding support programming in Lebanon<sup>35</sup> and Jordan<sup>36</sup> and is the focus of attention on IYCF support within Syria<sup>37</sup>. However, there have been large gaps in attention and action on support to nonbreastfed infants (or infants who are breastfed but heavily dependent on infant formula), especially to refugees in host communities38 and in Syria. Support to non-breastfed infants has not been entirely absent - we feature articles on successful targeted programmes of support in Zaatari camp in Jordan (UNHCR/Save the Children Jordan) and in Lebanon (IOCC). But they are small scale and for the vast majority of Syrian infants dependent on infant formula, whether within Syria or in host countries, access to supply is unknown and by all accounts, either inaccessible or expensive in absolute terms or relative to other household needs39.

Undoubtedly, addressing IYCF needs have been challenging in this response, particularly in Syria where access is limited and remote programme management the only means to deliver40, and in host communities where refugees are scattered and difficult to identify and follow up.41 The region has a track record of misuse of infant formula in crisis times.<sup>42</sup> An added complication is that standard IYCF indicators and programming options are heavily biased towards breastfeeding populations where infant formula use is the exception. Low breastfeeding rates identified in 2012 and 2013 assessments amongst Syrian refugees in Jordan and Lebanon created breastfeeding targets but no actions or advocacy around meeting the immediate nutritional needs of non-breastfed infants<sup>43</sup>. The Joint Rpaid Assessment of Northern Syria (JRANS) 2012, the Syria Integrated Needs Assessment (SINA)44 in Dec 2013 and GNC scoping mission in Syria<sup>45</sup>, data from surveys in Lebanon and Jordan, and articles we feature by GOAL, MSF, Action Contre la Faim (ACF), IOCC, WHO, UNICEF and Medair all noted need or demand for infant formula supplies and support. But for a few small scale exceptions (as outlined earlier), agencies were not willing to take it on, especially as they couldn't ensure targeting or guarantee water, sanitation and hygiene (WASH) conditions (as recommended by policy guidance), or go against agency policy positions not to supply infant formula46. The consequences of poor coverage of support to formula dependent infants are not well documented - most infants are dispersed in host communities or within Syria. Some insight is provided in an article by ACF, where almost half of the infants aged 0-< 6 months admitted to ACFs acute malnutrition treatment programme in Lebanon had received infant formula, and breastfed admissions were not exclusively breastfed<sup>47</sup>. In the same programme, 70% of admitted children aged 6-23 months were using infant formula on presentation. An article by MSF from northern Syria found that more than half of the admissions to their treatment programme were infants under six months of age; the lack of safe formula feeding (supplies and conditions) was a significant contributing factor (high cost, erratic supply, low availability) and despite much advocacy, there were no programmes to support formula dependent infants on discharge<sup>48</sup>. This caseload was not picked up by surveillance or survey data as data on infants under 6 months were not included. This has been described as an information blind spot and is being challenged even in largely breastfeeding populations<sup>49</sup>.

It appears that complementary feeding support in this emergency response also falls short. Featured articles describe limited access to fortified complementary foods for children in Zaatari camp in Jordan; a three month 'stop gap' supply was provided in 2013 by UNHCR<sup>50</sup> with only a sustained supply of SuperCereal Plus eventually established by WFP in February 2014<sup>51</sup>. It was

not well accepted by the community and significant follow up has been necessary to support its use<sup>52</sup>. No provision for complementary food for children living in the host community was made. Fortified complementary foods are not available in the Jordanian shops linked to the WFP voucher scheme, while fortified foods available in pharmacies are prohibitively expensive<sup>53</sup>. The WFP VASYR assessments in Lebanon in 2012 and 2013 pointed to extremely low dietary diversity amongst children and highlight the micronutrient status risk amongst both children and adults<sup>54</sup> but no evidence of concerted action. In Lebanon, no one organisation was willing to undertake blanket distribution of micronutrient powders (MNPs) for children aged 6-59 months<sup>55</sup>. The consequences of inadequate support to complementary feeding are now reflected in the high prevalence of anaemia in both countries; amongst Zaatari camp refugees in Jordan is now at 48.4%, a "problem of major public health significance" according to WHO criteria<sup>56</sup>.

Questions are raised by a number of articles as to whether infant formula use has been overly 'policed' in this context. There were riots over access to infant formula in the early days of Zaatari camp in Jordan and subsequently, tensions around subjecting mothers to physical assessments to determine whether they could breastfeed or not57. Infant formula is excluded from the voucher programmes documented in Syria<sup>58</sup> or in Jordan, only stocked in pharmacies and so not available through the WFP-supported food voucher schemes for non-camp refugees59. Tensions around infant formula supply were also observed in the Turkish refugee camps during the ENN's field visit and are reflected in a number of case studies featured<sup>60,61</sup>. Breastfeeding support programmes amongst refugees in Jordan have seen improvements in knowledge but not practice. 62 Observations of a small anthropological study commissioned by the ENN also question<sup>63</sup>

- 35 Linda Shaker Berbari, Dima Ousta and Farah Asfahani. Institutionalising acute malnutrition treatment in Lebanon.
- <sup>36</sup> Sura Alsamman. Managing infant and young child feeding in refugee camps in Jordan; Gabriele Fänder and Megan Frega. Responding to nutrition gaps in Jordan in the Syrian Refugee Crisis: Infant and Young Child Feeding education and malnutrition treatment.
- 37 Hala Khudari, Mahmoud Bozo and Elizabeth Hoff. WHO response to malnutrition in Syria: a focus on surveillance, case detection and clinical management.
- 38 Henry Sebuliba and Farah El-Zubi. Meeting Syrian refugee children and women nutritional needs in Jordan.
- <sup>39</sup> Gabriele Fänder and Megan Frega. Responding to nutrition gaps in Jordan in the Syrian Refugee Crisis: Infant and Young Child Feeding education and malnutrition treatment; Maartje Hoetjes, Wendy Rhymer, Lea Matasci-Phelippeau, Saskia van der Kam. Emerging cases of malnutrition amongst IDPs in Tal Abyad district, Syria; Hannah Reed. GOAL's food and voucher assistance programme in Northern Syria; Ann Burton. Commentary on experiences of IYCF support in the Jordan response.
- Hannah Reed. GOAL's food and voucher assistance programme in Northern Syria.
- 41 Gabriele Fänder and Megan Frega. Responding to nutrition gaps in Jordan in the Syrian Refugee Crisis: Infant and Young Child Feeding education and malnutrition treatment.
- 42 Ali Maclaine and Mary Corbett (2006). Infant Feeding in Emergencies: Experiences from Indonesia and Lebanon. Field Exchange 29, December 2006. p2. www.ennonline.net/fex/29/infantfeeding
- <sup>43</sup> Inter-agency nutrition assessment Syrian refugees in Jordan. Host communites and Zaatari camp. Final report, January 2013.

- In the SINA, 23.5% of key informants reported a predominance of exclusive breastfeeding, 72.3% reported mixed feeding, and 3.4% exclusively used infant formula. The use of animal milk to feed infants under 6 months was also reported. Key informants called for infant formula as a key priority.
- <sup>45</sup> Accessed via the GNC Global Coordinator.
- Maartje Hoetjes, Wendy Rhymer, Lea Matasci-Phelippeau, Saskia van der Kam. Emerging cases of malnutrition amongst IDPs in Tal Abyad district, Syria; Linda Shaker Berbari, Dima Ousta and Farah Asfahani. Institutionalising acute malnutrition treatment in Lebanon
- <sup>47</sup> Juliette Seguin. *Challenges of IYCF and psychosocial support in Lebanon.*
- Maartje Hoetjes, Wendy Rhymer, Lea Matasci-Phelippeau, Saskia van der Kam. Emerging cases of malnutrition amongst IDPs in Tal Abyad district, Syria.
- <sup>49</sup> Kerac et al (2010). Prevalence of wasting among under 6-month-old infants in developing countries and implications of new case definitions using WHO growth standards: a secondary data analysis. Arch Dis Child. Published Online First: 2 February 2011. Open access at:http://adc.bmj.com/content/early/2011/02/01/adc.2010.191882.full
- 50 Henry Sebuliba and Farah El-Zubi. Meeting Syrian refugee children and women nutritional needs in Jordan; Sura Alsamman. Managing infant and young child feeding in refugee camps in Jordan; Gabriele Fänder and Megan Frega. Responding to nutrition gaps in Jordan in the Syrian Refugee Crisis: Infant and Young Child Feeding education and malnutrition treatment; Ruba Ahmad Abu-Taleb. Experiences of emergency nutrition programming in Jordan.
- Henry Sebuliba and Farah El-Zubi. Meeting Syrian refugee children and women nutritional needs in Jordan; Sura

- Alsamman. Managing infant and young child feeding in refugee camps in Jordan.
- Henry Sebuliba and Farah El-Zubi. Meeting Syrian refugee children and women nutritional needs in Jorda; Gabriele Fänder and Megan Frega. Responding to nutrition gaps in Jordan in the Syrian Refugee Crisis: Infant and Young Child Feeding education and malnutrition treatment.
- 53 Ann Burton. Commentary on experiences of IYCF support in the Jordan response.
- Henry Sebuliba and Farah El-Zubi. Meeting Syrian refugee children and women nutritional needs in Jordan.
- Najwa Rizkallah. UNICEF experiences of the nutrition response in Lebanon.
- 56 Bilukha O et al (2014). Nutritional Status of Women and Child Refugees from Syria – Jordan, April-May 2014. MMWR/July 25, 2014/Vol. 63/No. 29
- 57 Sura Alsamman. Managing infant and young child feeding in refugee camps in Jordan.
- 58 Hannah Reed. GOAL's food and voucher assistance programme in Northern Syria.
- 59 Ann Burton. Commentary on experiences of IYCF support in the Jordan response.
- 60 Luigi Achilli and Raymond Apthorpe. The social life of nutrition among Syrian refugees in Jordan.
- 61 Suzanne Mboya. Artificial feeding in emergencies: experiences from the ongoing Syrian crisis.
- <sup>52</sup> Gabriele Fänder and Megan Frega . Responding to nutrition gaps in Jordan in the Syrian Refugee Crisis: Infant and Young Child Feeding education and malnutrition treatment.
- 63 Luigi Achilli and Raymond Apthorpe. The social life of nutrition among Syrian refugees in Jordan.

the ambition and even appropriateness of the zeal and method of breastfeeding support, given the reality of the IYCF context. A postscript by Ann Burton asks whether the humanitarian sector is really ready to support 'informed decisions' by mothers to not breastfeed<sup>64</sup>.

There is no question that there is a need for protection and support of breastfeeding in mixed fed populations. These contexts are particularly challenging, and Lebanon, as an example, has a long history of struggling with inappropriate infant formula marketing both by companies and medical personnel, and widespread Code violations in both normal and crisis times. Experiences around IYCF in the 2006 conflict<sup>65</sup> laid the groundwork for a Lebanese national programme focused on strengthening Code implementation<sup>66</sup>. It is important that humanitarian crises and the associated response don't undermine national efforts to strengthen policy and programming around breastfeeding protection and support. A mother from Syria has the same right to support for breastfeeding as a mother in Sudan. But equally, a non-breastfed infant has the same right to humanitarian protection as a breastfed infant.

Many of the issues highlighted reflect a tension between the public health interest to support breastfeeding versus individual rights and realities.

The characteristics of the IYCF response indicate a lack of strong critical analysis of the IYCF situation, weak stewardship of the technical response and a lack of emergency preparedness by in country actors pre-crisis. Anticipating 'trouble ahead', attempts to secure funding for a regional IYCF expert in early 2013 were unsuccessful<sup>67</sup>. These experiences challenge us to rethink our conception of what IYCF in emergencies entails and the IYCF programming models in the Middle Eastern context.68 Indeed the characteristics of the IYCF Syria response may have exposed a fundamental flaw in how we frame IYCF in emergencies in policy guidance, which influences programming approaches. Defined as the protection and support of optimal IYCF69, current guidance largely caters for artificial feeding in exceptional circumstances/as a last resort and is usually relative to breastfeeding. It could be that the IYCF development agenda has overly influenced IYCF emergency response, such that pragmatic compromises on global feeding targets in the immediate term are poorly catered for in challenging humanitarian contexts; we are loath to compromise our high standards. How to enable and see through informed choice by a mother is not well catered for. A reframing of the objectives of IYCF-E support in humanitarian terms, rather than in purely optimal feeding terms, would allow us to accommodate, at least at a policy level, contexts where infant formula use is prevalent. This would be one important critical action to emerge from this leaning. It remains that whilst elements of existing IYCF policy guidance have fallen short, the global Sphere standards on IYCF (2011) clearly state that "actions must enable access and supply of breastmilk substitutes to infants who need it". Clearly, this standard has not – and continues not – to be met.

### Applying an Afro-centric lens to a middle-eastern context

The ENN's view is that there has been an over emphasis on the treatment of acute malnutrition and on IYCF and that the nutrition sector has (to borrow a quote from a previous and infamous evaluation of the Great Lakes Emergency in 1996) to some extent, 'missed the point'. That's not to say nutrition community didn't respond in good faith to what was perceived to be an emerging nutrition crisis at the outset of the response, as described earlier. However the nutrition community appeared to adopt and stick with a largely Afrocentric lens to the nutrition problems in the region, i.e. the sector expects to see high mortality and increased GAM in an emergency or feels there is a need to demonstrate risk, with programmes put in place at the ready to treat. Whilst considerable IYCF emergency experiences also come from Asia, they draw heavily from predominantly breastfeeding populations. It may also be that acute malnutrition treatment and IYCF were the only 'nutrition' areas that donors would (eventually) fund; "selling nutrition to the wider humanitarian community was challenging without a glaring nutrition crisis (no severely emaciated children reported)" 70. Added to this, flawed/suspicious nutrition survey data in Lebanon and Jordan and the low breastfeeding rates helped paint the picture of a refugee populdifficult without a "ation on the brink of a nutritional crisis with the concomitant need to provide acute malnutrition treatment and promote breastfeeding at all costs.

#### Gaps in nutrition response

We feel that the momentum to scale up of treatment for acute malnutrition and promote breast-feeding may have distracted from undertaking a sector wide and thorough needs assessment of all the nutrition problems facing infants, children, mothers and other vulnerable groups (the elderly, the sick), including maternal and child anaemia (and possibly other micronutrient deficiencies), child stunting, overweight, and non-

communicable diseases (NCDs) - all of which were prevalent in the Syrian population precrisis and very likely to remain a problem or even increase risk as a result of the crisis. The combination of an Afrocentric response model and the perceived need to seek donor funding for the more typical emergency nutrition problems, raises the question as to whether the nutrition sector should have focussed its attention on additional areas of need and advocated to donors to expand their nutrition lens to reflect the wider range of nutrition problems faced in the region. Donors may also have had a hand in the lack of sectoral critical analysis of this situation, for example by requiring signs of raised GAM rates before investing in a dedicated nutrition working group in Turkey71 or failing to resource strong regional IYCF leadership. To put it another way, have there been significant gaps in the emergency nutrition assessments and responses?

#### Anaemia

The data on anaemia suggests that it should have attracted more of an analytical focus. Whilst anaemia was prevalent in the Syrian population pre-crisis, the first survey of anaemia prevalence amongst refugees in Lebanon and Jordan only took place in 2014, i.e. some 3 years after the crisis began. Prevalence of anaemia amongst camp refugees in Jordan was found to have deteriorated from pre-crisis levels to 48.4% in under five's, a problem defined by WHO as of 'major public health significance'72. It remains prevalent amongst refugees in the Jordanian host community at 26.1%73 and in Lebanon at 21%<sup>74</sup>. The increase in the prevalence of anaemia in Lebanon and continued moderate levels in Jordan in a context of low and possibly declining levels of wasting points to inadequate access to high quality foods rather than a lack of calories especially amongst children 6 months of age and above. We have already highlighted major constraints regarding access to fortified foods for complementary feeding. The UNHCR guidance on anaemia indicates that in high anaemia contexts, a low quantity Lipid Nutrient Supplement (LNS) (for 6-24 month olds) or blanket micronutrient powders (MNP) (for 6-59 months olds) can be considered to reduce levels of anaemia in emergency contexts75. We also know from recent work amongst other refugee populations that high levels of anaemia in refugee settings may indicate high levels of other micronutrient deficiency diseases.<sup>76</sup> Our articles describe how within Syria, WFP and UNICEF have been distributing micronutrient powders to prevent micronutrient deficiencies; in Jordan, there has been blanket supplementary feeding

<sup>&</sup>lt;sup>64</sup> Ann Burton. Commentary on experiences of IYCF support in the Jordan response.

Ali Maclaine and Mary Corbett (2006). Infant Feeding in Emergencies: Experiences from Indonesia and Lebanon. Field Exchange 29, December 2006, p2. www.ennonline.net/fex/29/infantfeeding

<sup>66</sup> Linda Shaker Berbari, Dima Ousta and Farah Asfahani. Institutionalising acute malnutrition treatment in Lebanon.

<sup>67</sup> Personal communication from four sources.

<sup>68</sup> Suzanne Mboya. Artificial feeding in emergencies: experiences from the ongoing Syrian crisis.

<sup>69</sup> Operational Guidance on Infant and Young Child Feeding in

Emergencies, v2.1 (2007). http://www.ennonline.net/operationalguidanceivcfv2.1

<sup>70</sup> James Kingori. UNICEF experiences on nutrition in the Syria response.

<sup>71</sup> Anon. Coordinating the response to the Syria Crisis: the southern Turkey cross border experience.

Bilukha O et al (2014). Nutritional Status of Women and Child Refugees from Syria – Jordan, April-May 2014. MMWR/July 25, 2014/Vol. 63/No. 29

Bilukha O et al (2014). Nutritional Status of Women and Child Refugees from Syria – Jordan, April-May 2014. MMWR/July 25, 2014/Vol. 63/No. 29

Najwa Rizkallah. UNICEF experiences of the nutrition response in Lebanon.

VINHCR Operational Guidance on the Use of Special Nutritional Products to Reduce Micronutrient Deficiencies and Malnutrition in Refugee Populations. UNHCR, 2011. http://www.ennonline.net/unhcrogspecialnutritionalproducts

Assessing micronutrient deficiencies in emergencies. Current practice and future directions. Nutrition Information in Crisis Situations. UNSCN and for example: Woodruff BA et al (2006). Anaemia, iron status and vitamin A deficiency among adolescent refugees in Kenya and Nepal. Public Health Nutrition. Vol 9, Issue 1, p 26-34.

programmes (BSFPs) in Zaatari and Azraq camps but not to the host community; in Lebanon, MNPs distribution has been limited to PHCs after the child is seen by the paediatrician<sup>77</sup>. On balance, this reflects limited action to monitor micronutrient deficiency disease prevalence or to implement programmes to address anaemia (and other micronutrient deficiencies).

#### Stunting

Furthermore, little attention has been paid to child stunting in terms of discerning the trends, underlying causes or identifying potential interventions. Mortality associated with severe stunting (<-3 SD height for age) is higher than that for moderate acute malnutrition at 5.5 times (MAM 3.3 times)78. Given that there are contexts where severe stunting prevalence is higher than the prevalence of MAM (e.g. Zaatari camp Jordan (2014): moderate wasting 0.9%, severe stunting 2.9%; Lebanon (2013) 1.8% moderate wasting, 2.8% severe stunting), it would be justifiable for the humanitarian nutrition community to have highlighted stunting as a nutrition problem requiring further analysis and attention. Cautious intrepretation of figures implies that stunting prevalence had in some instances, seemed to halve from 23% (2009) by the early stages of the crisis and then deteriorate over the response, most notably in Lebanon (from 12.2% (2012) to 17.3% (2013). Child stunting has not featured in articles from the refugee hosting countries; an exception is a WFP article describing their cross line and cross border programming in Syria. Here, there has been the recent introduction of Nutributter® (a nutritional supplement) with a view to preventing childhood stunting amongst children aged 6-23 months. Distributions of the supplement started in May 2013 and fulfilled 71% of the plan for January 2014; over 17,240 children in Aleppo and Al-Hasakeh were assisted out of 24,249 children. As with anaemia, UNHCR has well developed guidelines and a menu of options for assessing and managing stunting in refugee populations which includes consideration of food supplementation products and a range of interventions spanning health, WASH and food security depending on the stunting prevalence. But the guidance appears not to have been put into practice.

It appears that emergency nutrition actors have not yet forged links with development actors to advocate for actions to address stunting and anaemia, which is a missed opportunity to ensure a 'continuum of care' in the context of child malnutrition. This is symptomatic of a much wider and global disconnect between the emergency and development sectors whereby efforts to address acute malnutrition are largely perceived as the domain of emergency nutrition response, and stunting and anaemia as the concern of development actors. However it remains that on the anaemia/stunting front, UNHCR has well developed guidance that includes wasting and stunting, along with wasting, as key nutrition indicators with associated programming interventions. A key question is therefore, what hampered putting this guidance into practice? Clearly, there are compelling reasons to identify and

overcome barriers and foster more integrated, holistic policy and programmes which protect and improve nutritional status.

#### Non-communicable diseases (NCDs)

Another significant 'gap area' or issue which the emergency nutrition community has not yet raised relates to the treatment and prevention of NCDs that have a nutritional aetiology/management aspect, e.g. diabetes, hypertension and heart disease. The demographic and disease profile of Syrian refugees is that of a middle-income country, characterised by a high proportion of chronic or non-communicable diseases. A UNHCR survey in Lebanon in July 2014 found 14.6% of over 18 year olds had one chronic condition, with the prevalence highest amongst the oldest (46.6% in over 60 year olds).<sup>79</sup> The main reported chronic conditions of nutrition interest were hypertension (25.4%), diabetes (17.6%) and 'other' cardiovascular disease (19.7%). The NCD problem amongst older people is also reported in other articles we feature by Caritas, HelpAge International and Handicap International.80 Treatment is difficult to access for many of those with these pre-existing conditions (the UNHCR survey found 56.1% were unable to get access to care), is costly for service providers and requires long term commitment to care. There is a risk that following a low fat/salt diet has not been possible given the limited cash transfer (CT) or food voucher transfer resources available to refugees and the displaced; the ENN is not aware of any analysis that has taken place of the suitability or cost of foods available in relation to NCDs. A question for the nutrition sector is whether there should have been closer engagement with agencies like WFP and the International Committee of the Red Cross (ICRC) implementing food voucher programmes to ensure that the diets needed to manage these conditions were available, promoted and affordable. If so, does the sector have adequate guidance material to inform such assessment and analysis? If this isn't the role of the emergency sector, what checks and balances are there for development actors to take on these considerations?

Added to this is the issue of overweight (18% prevalence overweight in U5's pre crisis<sup>81</sup>) which is a risk factor for NCDs. Mean weight-forheight z-scores in Zaatari and outside the camp in the 2014 survey were above the WHO standard population mean, indicating that Syrian refugee children in Jordan on average were slightly overweight rather than suffering from wasting<sup>82</sup>. As with the artificial divide which separates policies and programmes for wasting and stunting, it is

rare for overweight to be recognised and addressed in emergency programmes even where these are prevalent and the situation, as with Syria, is protracted. The (soon to be released) first Global Nutrition Report will highlight the fact that 'multiple burdens are the new normal' which raises a question for both the emergency and development nutrition communities as to how they can better assess and respond to the multiple needs of affected populations within their own programming and through engagement with each other...in other words, can our systems connect and embrace the 'new normal'?

#### Vulnerability criteria

A critical issue for the entire humanitarian sector in the Syria response has been how to develop vulnerability criteria to assist with targeting decisions. CTs and in-kind distributions were initially implemented as blanket distributions for refugee populations in the two main hosting nations (Lebanon, Jordan) and for most of the camp populations in southern Turkey. However, appreciation of a greater complexity to what constitutes vulnerability and the need to conserve scarce resources in light of under pledging by donors to various Regional Response Plans (RRP) has led to greater targeting of increasingly scarce resources<sup>83</sup>. The pressure to target resources has meant development of vulnerability assessment tools such as the score cards used by UN-HCR84 and the rounds of Vulnerability Assessment of Syrian refugees (VASyRs) implemented by WFP85; WFP's e-voucher programme in Lebanon targeted 70% of refugees following the 2013 VASyR. However, apart from MUAC measurements in the 2012 VASyR, there has been very little use of anthropometry to help define and understand vulnerability or more specifically, nutrition vulnerability. Nutrition surveys could theoretically have been used to greater effect to help define population strata in most need of nutritional support or indeed to endorse the targeting decisions taken, e.g. monitoring the nutrition of households excluded from CTs. Furthermore, nutrition indicators (including anaemia and stunting) could have been useful to help define households for inclusion in CT programmes. Finally, given the unprecedented scale and duration of the CTs being implemented in refugee hosting countries (particularly in Jordan, Lebanon and Turkey) it seems as if the opportunity to conduct robust research into the nutritional impact of these programmes has not been capitalised upon. This is unfortunate given the dearth of published data on this in a global context where humanitarian CT programming

<sup>77</sup> Najwa Rizkallah. UNICEF experiences of the nutrition response in Lebanon.

<sup>&</sup>lt;sup>78</sup> Khara, T, & Dolan, C. (2014). Technical Briefing Paper: Associations between Wasting and Stunting, policy, programming and research implications. Emergency Nutrition Network (ENN) June 2014. Report available at: http://www.ennonline.net/waststuntreview2014

<sup>79</sup> Frank Tyler. Characteristics and challenges of the health sector response in Lebanon.

Report summary. Insight into experiences of older Syrian refugees in Lebanon; Lydia de Leeuw. The situation of older refugees and refugees with disabilities, injuries, and chronic diseases in the Syria crisis.

 $<sup>\,^{81}\,</sup>$  UNICEF State of the World's Children Report. 2014.

http://www.unicef.org/sowc2014/numbers/documents/english/SOWC2014\_In%20Numbers\_28%20Jan.pdf

Bilukha O et al (2014). Nutritional Status of Women and Child Refugees from Syria – Jordan, April-May 2014. MMWR/July 25, 2014/Vol. 63/No. 29

<sup>83</sup> Hisham Kighali, Lynette Larson and Kate Washington. Aid effectiveness: determining vulnerability among Syrian refugees in Jordan.

<sup>84</sup> Hisham Kighali, Lynette Larson and Kate Washington. Aid effectiveness: determining vulnerability among Syrian refugees in Jordan.

<sup>85</sup> Susana Moreno Romero. WFP experiences of vulnerability assessment of Syrian refugees in Lebanon.



is becoming more normalised. There is currently an enormous gap in understanding whether and how CTs either prevent or address undernutrition (wasting, stunting and micronutrient deficiencies) in humanitarian contexts.

#### Cash programming

The scale and scope of CT programming in the Syria region has been unprecedented within a humanitarian programme context. A large component of the CT programming has effectively replaced in-kind food aid or general rations86,87.88. Cash has also been used to support access to shelter, health care, heating supplies89, and promotion of livelihoods90. Much has been achieved and there has been enormous and invaluable lesson learning documented in this edition with regard to CT programming design and implementation91,92. Indeed this was one reason why the ENN sought to compile a special issue on the Syria crisis response and to capture as much of this experience as possible. There are two stand-out issues around CT programming which the ENN believe may be emerging in the Syria response:

The first relates to availability of global resources for large scale CT programming in a humanitarian context. Many agencies (including donors) are openly admitting that the current level of CT programming is unsustainable and that substantial reductions and increased targeting will be necessary over the coming months, especially in light of RRP 6 failing to meet its budget pledging targets93. A question that arises is whether the 'sector' can assume the same level of resource availability for CTs in humanitarian contexts as has been available for in kind food aid in the past. To put it another way, are donor resources for in-kind distributions completely fungible or exchangeable with regard to cash provisions? This question seems all the more pertinent given trends that may be emerging with regard to in-kind food aid availability and provision. There are suggestions94 that a number of factors related to trade (and trade agreements), climate change, and programming preferences, are in the process of coming together in a way that may reduce the reliability of in-kind food aid provision in the future with the implication that CTs may increasingly need to replace inkind food aid in humanitarian contexts where conditions such as market functionality support their implementation. Given that the food aid system in the past has worked largely due to the mutual interests of multiple stakeholders (gov-

ernments, farmers, business interests, and humanitarians) can we assume that a different set of stakeholders involved in CT programming will be able to leverage the same political support and therefore level of resources and how will this be assessed? Could it also be that we are seeing in the Syria region the first test of this?

A second set of questions arises in relation to the institutional architecture around cash programming in humanitarian contexts. We raise these issues as they affect and are impeding programming. The Inter Agency Standing Committee (IASC) system does not have a 'Cash Cluster' in that cash is subsumed under a multiple of working groups (or indeed clusters) in any given emergency depending on the level of conditionality95,96. The questions that might follow begin with who coordinates policy and practice and who is accountable for the overall coherence and convergence of cash programming in any given emergency. Going further, one could ask is there need for other technical agencies to support the type of conditional programming that WFP undertake, does the UN system need to re-configure the roles and responsibilities of the various technical agencies around CT programming and who defines these roles and responsibilities to ensure coherent programming (a related question is how are the UN agencies to be held accountable for CT programme performance). There is also a set of questions as to how the nutrition community fits into this architecture to ensure maximum nutrition impact of CTs. In the case of the Syria crisis, we have already highlighted the absence of nutrition assessment and analysis informing targeting and access to ncessary foods, e.g. complementary foods for children, infant formula, low sugar and low salt, etc. Is there a need to develop minimum standards (SPHERE) for cash programming in humanitarian contexts and should the nutrition sector be at the 'head table' in helping to define those standards? We would argue yes.

#### **Nutrition coordination and leadership**

The scale of the Syria crisis response has inevitably led to coordination challenges. The crisis has resulted in unprecedented numbers of internally displaced people in Syria and refugees being hosted in southern Turkey, Lebanon, Jordan and Northern Iraq. Whilst the main responsibility and financing for the refugee response has been by the host governments, UNHCR has been at the forefront of UN agencies with ultimate accountability for the wellbeing of refugees. A large number of national agencies (e.g. Turkish Red Crescent), international NGOs and other UN agencies supporting the governmental responses, all of whom require financing, information, coordination and technical leadership to assess and meet the needs of those affected. A number of articles in this edition give valuable insight into UN and international NGO coordination97.

Within Syria, agencies are responding to the needs of the internally displaced through operations running out of the capital Damascus in coordination with the Assad Government. Aid is provided to government and non-government (so called cross-line programming) held areas of Syria98. Fascinating insights into the these operations are shared in an article by WFP, which reflects on the rationale and experience of working with and through Government in an operation which has gradually negotiated and secured enough humanitarian space to help meet the food needs of 4.2 million largely displaced Syrians. Ironically, in the face of immense 'nutrition' achievement, as we go to press, WFP is on the brink of a dramatic scale down of its Syria operations in the face of a looming resource crisis. A second article by WHO describes their nutrition programme, closely coordinated with UNICEF and WFP, to rebuild nutrition surveillance, develop capacity to treat acute malnutrition, support breastfeeding, and prevent malnutrition through micronutrient distribution/Ready to Use Supplementary Food (RUSF) distribution in what remains a highly insecure and challenging operartional environment. This edition also features a variety of 'cross border' programming largely from southern Turkey which supply aid to the displaced in the northern non-government

- 6 Louisa Seferis. DRC experiences of cash assistance to non-camp refugees in Lebanon and Turkey.
- 87 Kathleen Inglis and Jennifer Vargas. Experiences of the e-Food card programme in the Turkish refugee camps.
- 88 Ekram Mustafa El-Huni . WFP e-voucher programme in Lebanon.
- See Christian Lehmann and Daniel T. R. Masterson. Impact evaluation of a cash-transfer programme for Syrian refugees in Lebanon.
- 90 Francesca Battistin. IRC cash and livelihoods support programme in Lebanon; Isabelle Pelly. Designing an interagency multipurpose cash transfer programme in Lebanon.
- 91 Isabelle Pelly. Designing an inter-agency multipurpose cash transfer programme in Lebanon.
- Volker Schimmel. UNHCR cash programming in emergencies implementation and coordination experience during the Syrian refugee response in Jordan.
- 93 Simon Little. Towards a 21st century humanitarian response model to the refugee crisis in the Lebanon.
- 94 Personal communication, Ed Clay.
- 95 Isabelle Pelly. Designing an inter-agency multipurpose cash transfer programme in Lebanon.

- <sup>96</sup> Leah Campbell. Meeting cross-sectoral needs of Syrian refugees and host communities in Lebanon.
- 97 Key articles include: Alex Tyler and Jack Byrne. UN and INGO experiences of coordination in Jordan; Simon Little. Towards a 21st century humanitarian response model to the refugee crisis in the Lebanon; Profile: Syria INGO Regional Forum (SIRF); James Kingori. UNICEF experiences on nutrition in the Syria response; Anon. Coordinating the response to the Syria Crisis: the southern Turkey cross border experience.
- 98 Rasmus Egendal. WFP's emergency programme in Syria.
- Hannah Reed. GOAL's food and voucher assistance programme in Northern Syria; Anon. Non-food cash voucher programme for IDPs in Northern Syria; Emma Littledike and Claire Beck. Experiences and challenges of programming in Northern Syria; By Kathleen Inglis and Jennifer Vargas. Experiences of the e-Food card programme in the Turkish refugee camps; Maartje Hoetjes, Wendy Rhymer, Lea Matasci-Phelippeau, Saskia van der Kam. Emerging cases of malnutrition amongst IDPs in Tal Abyad district, Syria.

held areas of Syria99. Coordination of cross line and cross border programme are characterised as complex, highly political, fast changing and, particularly in the context of the cross border programme, highly sensitive, resulting in tensions amongst the international agency actors. 100 As a marker of the sensitivities, it is noteworthy that a number of articles about cross-border programming that agencies committed to write for this special issue have been withdrawn at various drafting stages due to concerns about the potential impact of the article on their agency's activities. Despite all these challenges, the Syria response is hugely impressive in terms of the scale and level of programme innovation, the dedication of humanitarian staff working in this context, as well as the commitment and resourcing from the host and donor governments.

The IASC cluster mechanism has not been formally activated in the refugee hosting countries as UNHCR has overall responsibility for the refugee operation. Rather, sectoral working groups have been established covering food security, health, shelter, protection and education with UNHCR at the overall coordinating helm - pretty much in the mirror image of the cluster system<sup>101,102</sup>. Within Syria, similar working groups exist to coordinate the response<sup>103</sup>. Until very recently, nutrition working groups had not been established in any of the countries, possibly because the low levels of GAM were not seen by agencies (including donors104) to justify the need for dedicated nutrition coordination. Nutrition coordination in southern Turkey, Jordan and Lebanon has, therefore, been absorbed into a small sub-group of the health working group. In Turkey, despite considerable efforts by some international NGOs and the Global Nutrition Cluster (GNC) to garner increased attention to nutrition, as a sector it occupies a very small space in the overall information exchange and coordination meetings<sup>105</sup>. The Jordan nutrition sub-working group has been particularly active with infant formula control, access and management, arguably not a good use of coordination energies<sup>106</sup>. A nutrition sub working group has recently formed in Lebanon<sup>107</sup>. Coordination in the nutrition sector, in contrast to the other main sectors such as food security, health, and WASH has not had dedicated coordination staff. The GNC, recognising the need to get nutrition on a stronger footing and following a 1 week scoping mission in Sept 2013, deployed a cluster coordinator for southern Turkey for 3 months (Dec 2013 to Feb 2014)108. This deployment met with a number of difficulties and did not lead to a longer-term nutrition coordination appointment.

With the benefit of overview of the different country responses and multiple agency programming, the ENN has been surprised that a protracted Level 3 crisis should have had such marginalised nutrition coordination structures and focus. This may in part reflect the lack of a coherent sectoral overview, which could objectively clarify the nutrition situation for a wider audience to inform programme decision-making. Instead, nutrition has been limited to a focus on acute malnutrition treatment in the context of low levels of GAM and a sub-set of IYCF, namely breastfeeding protection and support. If we therefore accept that the nutrition community has not adapted its nutrition lens to reflect the range of nutrition needs that typify a Middle East emergency and has been almost entirely absent from the design and implementation of an unprecedentedly large scale social protection programmme (cash and vouchers), a number of questions about coordination and leadership arise, which include:

- i) Should the nutrition sector have had dedicated working groups to enhance analysis and response and/or should nutrition have been more mainstreamed in the overall response by having representation (subworking groups) in other working groups like cash and WASH? If so, how and by whom should this have been coor-dinated and who should have resourced this?
- ii) Should the Nutrition Cluster have remained active in southern Turkey's cross-border programme and also been activated to address the nutrition needs of refugee populations in Lebanon, Jordan, etc, to share the load with UNHCR?
- iii) Should the Nutrition Cluster have been activated to support the affected host community in refugee hosting countries?
- iv) What is the role of nutrition-related development actors to prepare for a crisis and to actively influence the international emergency effort in delivering a context specific and timely response?
- v) Where is the responsibility for a coherent and objective nutrition sector assessment and response overview without which there has arguably been a poorly analysed and partial response?

Implicit in these questions is a question about leadership and the ability to critically analyse what is being done in the name of nutrition. Many of the obvious shortfalls in the collective nutrition response to the Syria emergency speak to a lack of leadership. Was there a clear, objective lead agency for nutrition in this crisis to oversee the scope and quality of assessments, analysis, and interpretation and in turn, the shape and content of the nutrition related considerations across all related sectors? Arguably, had there been robust leadership and ownership, the nu-

trition sector may have avoided the dominant emphasis on the scale up of treatment for acute malnutrition whilst failing to address anaemia. There could have been a more objective and context-specific appraisal of the IYCF situation that needed (and still needs) a more critical analysis of the situation, some innovation and new types of programming to address needs. In terms of objective overview, it is interesting to see what the Syria Needs Assessment Project (SNAP) has brought to the humanitarian sector in terms of humanitarian data sharing and analysis<sup>109</sup>; perhaps there are some lessons to be learned for the nutrition sector?

#### **Accountability**

One final thought relates to accountability within the nutrition sector. Given the missed opportunities in the nutrition response, how do we hold ourselves accountable and institutionalise learning to avoid making these mistakes again? The answer is a very difficult one as we still lack clarity around roles, responsibilities and leadership in the nutrition sector. At the very least, we think a sectoral evaluation following a largescale emergency programme of this type would add real value to collective learning, Whilst there are many evaluations following each new emergency, these are either agency specific evaluations or on rare occasions, evaluations across the overall multi-sectoral response. The last sectoral evaluation for nutrition (and other sectors) following a multi-agency humanitarian response was in 1996 for the Great Lakes Emergency. Subsequent attempts at similar system-wide, collaborative evaluations (e.g. following 1998 Hurricane Mitch and the 1999 Kosovo crisis) did not bear fruit possibly due to lack of "effort and collective spirit"110. Without critically examining the overall coherence of our nutrition responses in emergencies, we risk repeating the same mistakes over and over again. Should there not be regular nutrition sector evaluations of emergency responses to ensure that we learn for the next time, do we have sufficient collective will to pull together on this, and if so, who should lead on this?

This Middle East emergency has, and continues to be, uniquely challenging in its scale and complexity. There has been an extraordinary response from a vast array of stakeholders across many sectors, and nutrition indicators suggest that a large-scale nutritional emergency has thankfully been largely averted. However, nutrition vulnerabilities remain poorly analysed and inadequately addressed and, indeed, such vulnerabilities may well worsen as the availability of resources for the Syria crisis rapidly decline. The nutrition community – both emergency and development – is needed as much now as in the height of the crisis. Let's hope we can rise to the challenge.

<sup>100</sup> Anon. Coordinating the response to the Syria Crisis: the southern Turkey cross border experience.

<sup>101</sup> Alex Tyler and Jack Byrne. UN and INGO experiences of coordination in Jordan.

<sup>102</sup> Simon Little. Towards a 21st century humanitarian response model to the refugee crisis in the Lebanon. Note these coordinating mechanisms may have changed since.

<sup>&</sup>lt;sup>103</sup> Rasmus Egendal. WFP's emergency programme in Syria.

<sup>104</sup> Anon. Coordinating the response to the Syria Crisis: the southern Turkey cross border experience.

<sup>105</sup> Emma Littledike and Claire Beck. Experiences and challenges of programming in Northern Syria; Personal communications.

Sura Alsamman. Managing infant and young child feeding in refugee camps in Jordan; Ann Burton. Commentary on experiences of IYCF support in the Jordan response.

<sup>107</sup> Najwa Rizkallah. UNICEF experiences of the nutrition response

in Lebanon

<sup>108</sup> Emma Littledike and Claire Beck. Experiences and challenges of programming in Northern Syria.

<sup>109</sup> Yves Kim Créac'h and Lynn Yoshikawa. The Syria Needs Assessment Project.

<sup>110</sup> John Borton (2004). The Joint Evaluation of Emergency Assistance to Rwanda. HPN. Issue 26, March 2004.



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#### Cover

The main mosque in Harem Town, Idlib Governorate, Northern Syria; Davy Adams/GOAL, Northern Syria, 2013.

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The opinions reflected in Field Exchange articles are those of the authors and do not necessarily reflect those of their agency (where applicable).

#### The Emergency Nutrition Network (ENN)

grew out of a series of interagency meetings focusing on food and nutritional aspects of emergencies. The meetings were hosted by UNHCR and attended by a number of UN agencies, NGOs, donors and academics. The Network is the result of a shared commitment to improve knowledge, stimulate learning and provide vital support and encouragement to food and nutrition workers involved in emergencies. The ENN officially began operations in November 1996 and has widespread support from UN agencies, NGOs, and donor governments. The ENN enables nutrition networking and learning to build the evidence base for nutrition programming. Our focus is communities in crisis and where undernutrition is a chronic problem. Our work is guided by what practitioners need to work effectively.

- We capture and exchange experiences of practitioners through our publications and online forum
- We undertake research and reviews where evidence is weak
- We broker technical discussion where agreement is lacking
- We support global level leadership and stewardship in nutrition

Field Exchange is one of the ENN's core projects. It is produced in print and online three times a year. It is devoted primarily to publishing field level articles and current research and evaluation findings relevant to the emergency food and nutrition sector.

The main target audience of the publication are food and nutrition workers involved in emergencies and those researching this area. The reporting and exchange of field level experiences is central to ENN activities. The ENN's updated strategy (following mid-term review in 2013) is available at www.ennonline.net

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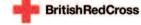


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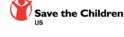






















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